

Acknowledgment

Most of the content in this presentation is from a Corps of Engineers update to chapter H-3 Construction Risk of the Best Practices for Dam and Levee Risk Assessment that I authored prior to retiring from the Corp.





Outline

- Key Concepts
- Conditions That Can Lead to Increased Risk
- Constructability Evaluation
- Mitigation of Risk
- Decision Maker Involvement
- Cofferdams
- Case Histories





Key Concepts

Construction Risk: Risk to public during construction

 Decision makers need to understand construction risks and cost trade-offs.

Do no harm.





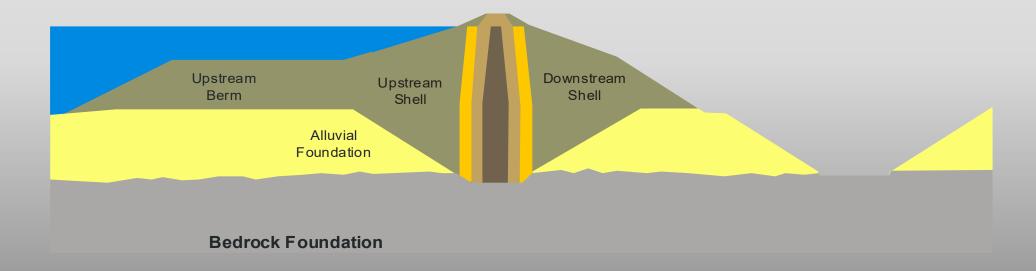
Excavations that lower the crest of the dam or levee can increase the risk of flood overtopping.







Excavations at the toe of a dam that increase its susceptibility to sliding instability.

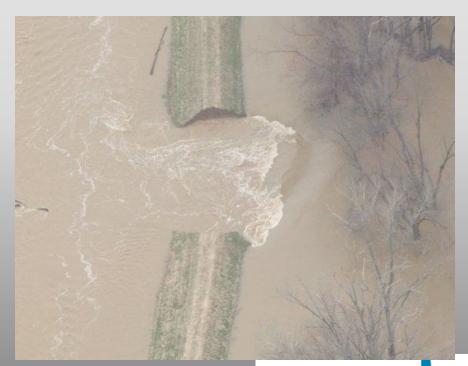






Excavations that remove a portion of the downstream slope or foundation can lead to increased susceptibility to internal erosion







Rapid construction of embankments can increase likelihood of slope instability.









Inadequate cofferdams can lead to higher risk of flooding.







Clogged bypass tunnels can increase the risk of flooding.







Landslide Blocking Bypass Tunnels Ituango Dam

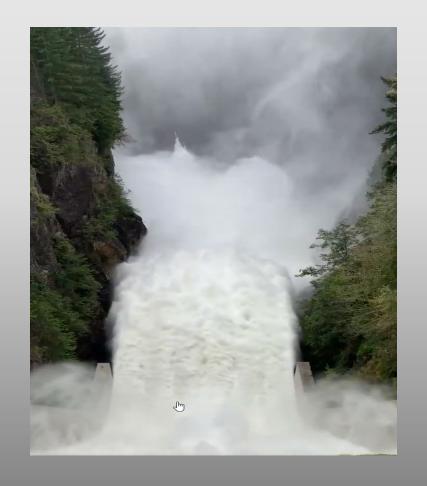
Spillway remediation can increase the chance for uncontrolled releases or overtopping.







Gate repair can result in the inadvertent opening of gates.







Temporary removal of flood protection (levee or floodwall) can expose the protected area to increased flood risk.







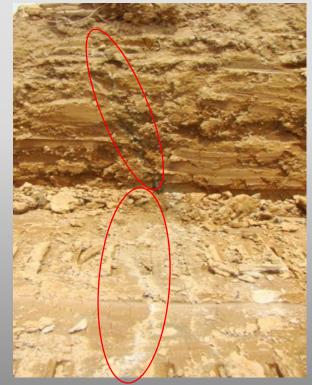
Constructing remedial elements like grout curtains and cutoff walls adjacent to existing structures can lead to damage and potential initiation of internal erosion.

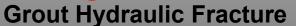






Drilling fluids and grouting pressures can cause hydraulic fracturing and ground displacement.







Crack in Dam Crest Related to Grouting



Uncontrolled drilling fluids or grouting activities have the potential to clog drainage systems.

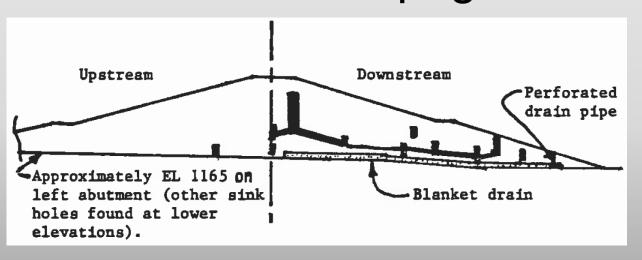






Improperly constructed filters or drains can potentially provide an unfiltered exit for seepage.









Any other examples?





Constructability Evaluation

Planned Constructability Reviews

- Identify risk and methods for mitigation
- Mixed team of designers and construction personnel





Constructability Evaluation

Performed in study phase and 65% design

 During design phase special techniques, scheduling, etc. can be developed to mitigate risk

Risk can be qualitatively or quantitatively evaluated





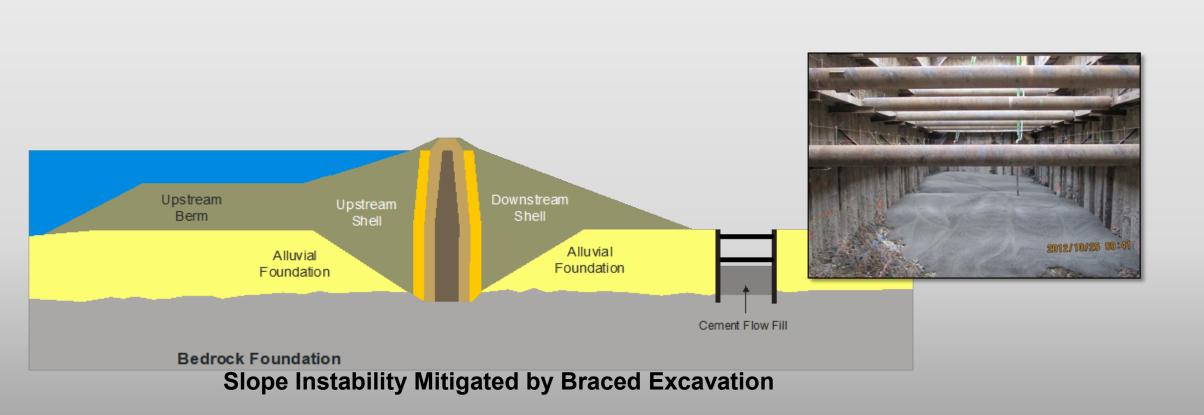
Develop a detailed sequence of work that minimizes the risk.

For example: A slope excavation can be sequenced to always be unloading the top of the slope instead of the bottom which may destabilize the slope.

Designers need to verify that specified sequences are being followed during construction.









The length and extent of open trench excavations can be limited to minimize prolonged exposure conditions



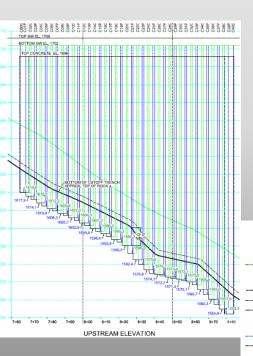
Robust cofferdams can reduce construction risk



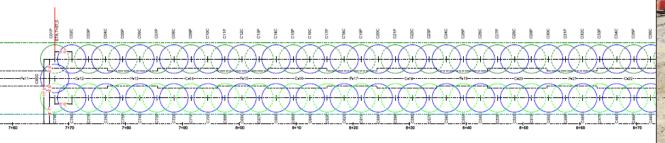




Special techniques can be required on portions of a project in order to mitigate risk.



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Special techniques can be required on portions of a project in order to mitigate risk.







- Modify schedule to work during low water periods
- Restrict pool levels to reduce risk
- Increase shifts to shorten construction duration

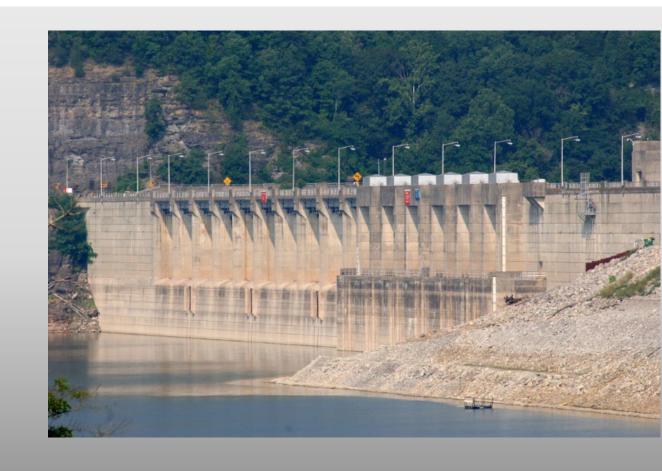






Pool Restrictions

How can restricting the pool reduce the risk?







How can restricting the pool reduce the risk?

- Reduce frequency of the load
- Reduce magnitude of the load and lower probability of failure
- Reduce potential consequences due to less water in a breach







Demonstration Sections

- Test Concepts and Procedures in Non-Critical Areas
- Evaluated Contractors Expertise
- Modify Processes





Decision Maker Involvement

- Critical to keep decision makers informed
- Designers must be able to clearly describe the risk.
- Key decisions are risk-cost-schedule tradeoffs
- Decision makers must be able to make good risk informed decisions





Cofferdams

- Cofferdams require the same risk considerations as the dam or levee
- Consequences need to be considered
- Will failure release water to the downstream PAR or just flood the work area?
- There is usually a cost vs risk tradeoff involved in cofferdam design.
- Decision makers should be involved in selecting the level of flood protection.





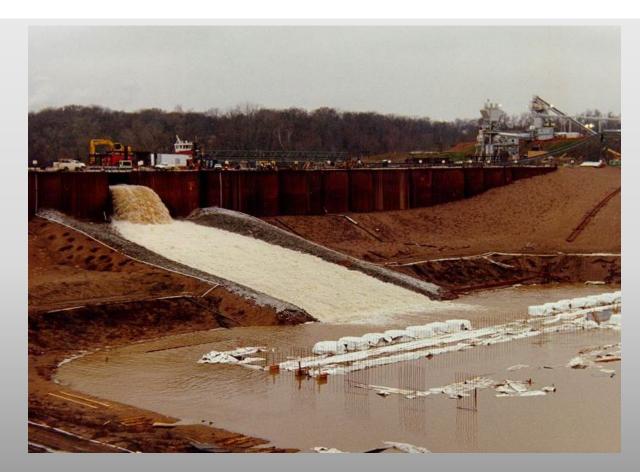
Cofferdams

- Risk need to be determined for overtopping and other failure modes.
- Cofferdams have also failed due to sliding instability and internal erosion.
- For enclosed cofferdams, the risk of breaching due to overtopping, can be mitigated with components to allow controlled flooding of the excavation area.





Cofferdams





Controlled Flooding of Cofferdam



Cofferdam Overtopping

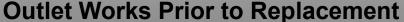


Case History- Cofferdam for Outlet Works Replacement

Importance of considering construction risk when determining the height of a cofferdam.

Cofferdam required to replace outlet works due to Internal Erosion along and into the conduit.



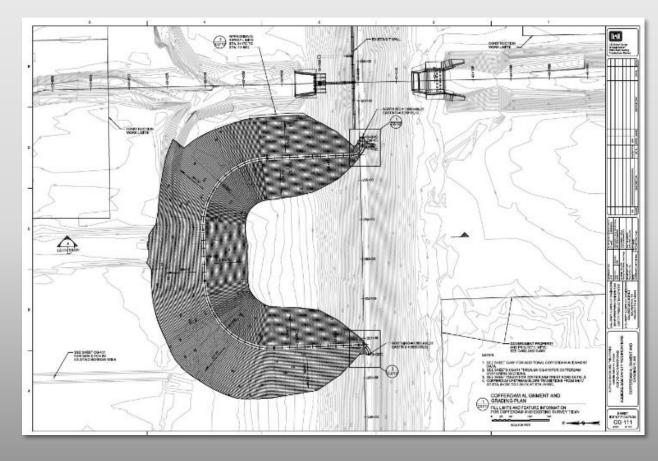






Case History- Cofferdam for Outlet Works Replacement

Cofferdam protected the work area during construction and functioned as the dam during construction.

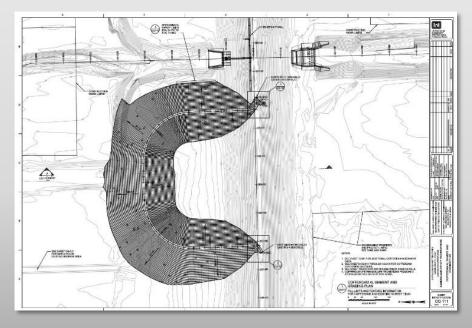






Case History- Cofferdam for Outlet Works Replacement

- Constructability review during the study phase recommended full height cofferdam
- VE Study recommended reducing the height of the cofferdam to save \$1.3 M.
- With a PAR of 1.2 Million and potential economic losses of \$60 Billion, decision makers did not approve the VE recommendation.



Cofferdam Layout





Case History- Cofferdam for Outlet Works Replacement

- Hurricane Harvey resulted in record pool just 10 ft below crest.
- The recommended height from the VE Study would have overtopped.
- Significant damages would have occurred if the construction risk was on properly considered by the decision makers.









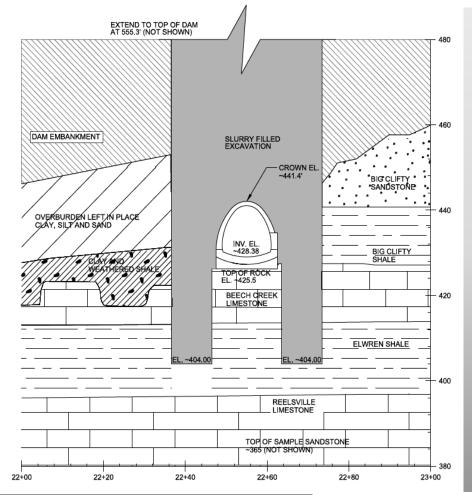
- Cutoff wall to mitigate internal erosion into karst limestone foundation
- The most critical area adjacent and under existing outlet works conduit.
- A full cutoff through the conduit would provide the most risk reduction
- Operation of the outlet works is critical for flood control releases. No other means of discharge is available other than a open rock cut ungated spillway.





An alternative plan was developed to build the cutoff wall around the conduit.

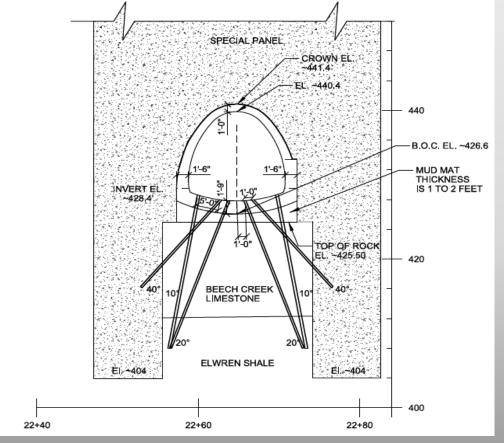
- Excavate panel above and around the conduit in a bentonite slurry
- Clean soil from the conduit surface
- Backfill panel with concrete.







After the concrete sets grouting would treat foundation under conduit.



Plan to Grout Through Conduit





- There was a concern for the slurry and concrete loading on the conduit structure.
- A structural steel liner was ruled out due to reduced outlet capacity
- A temporary steel bracing system was designed.
- Limits were placed on concrete lift heights for the cutoff wall panel
- Drawings and Specifications were developed





- Final review indicated concerns with the structural integrity of the conduit
- A 3-D finite element analysis was performed to evaluate current and predicted construction loads.
- Results indicated that conduit was overstressed in its existing condition.
- Significant uncertainty in the construction and post construction loads on cutoff wall and conduit.





Decision makers determined that the construction risk of the alternative plan as designed was not acceptable.

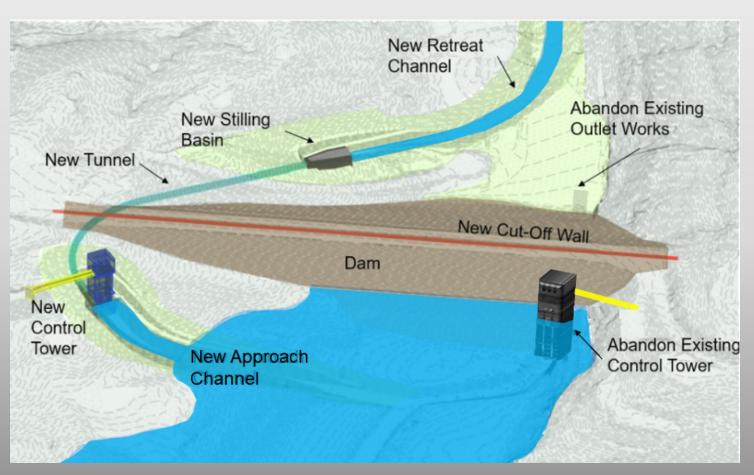
- Revised structural analysis
- Uncertainty in construction and post construction loading
- Likelihood of structural damage to the conduit
- Increased potential for internal erosion into the conduit
- Potential for not being able to make water releases for a long period of time increasing overtopping risk.





Final Selected Alternative

- New Intake Tower
- New Tunnel
- New Stilling Basin
- Abandon Existing Conduit
- Full Cutoff wall







- Potentially liquefiable materials exist under the downstream shell of an embankment dam in a highly seismic area.
- Major town 1 mile downstream
- Reservoir fills in spring, lowers in summer, and has required drawdown in winter





- Estimated risk justifies modification.
- Selected alternative for risk reduction is a trench to bedrock at the toe of the dam filled with cementmodified soil
- The trench requires a dewatering system to maintain stability



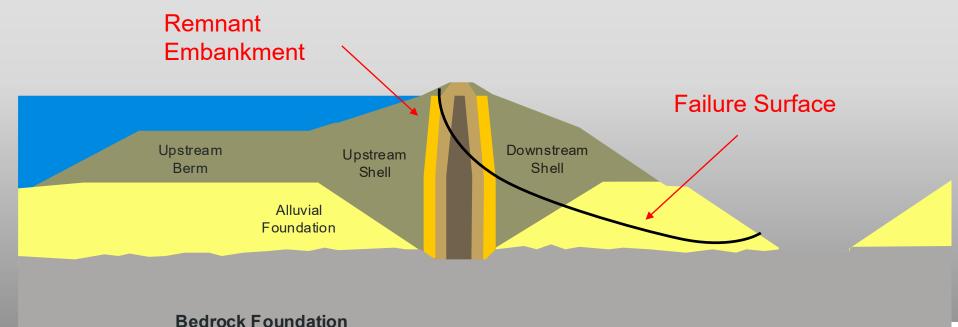


Reservoir Water	Probability of F.S.<1.0	
Surface	Dewatering System	Dewatering System
Elevation (ft)	Fails	Works
2470	4.0x10 ⁻²	2.4x10 ⁻⁶
2465	2.0x10 ⁻³	2.4x10 ⁻⁶
2445	4.0x10 ⁻⁴	2.4x10 ⁻⁶
2425	2.0x10 ⁻⁵	2.4x10 ⁻⁶





Expert elicitation was used to estimate the probability that the remnant embankment would breach under the different pool levels.





Reservoir	Exceedance Probability		
Level	March-June	July-October	November-
(ft)			February
2465+	0.012	0.0021	0.0002
2445	0.38	0.26	0.32
2425	0.80	0.62	0.39





It was estimated that the dewatering system had a 10 percent chance of failing.

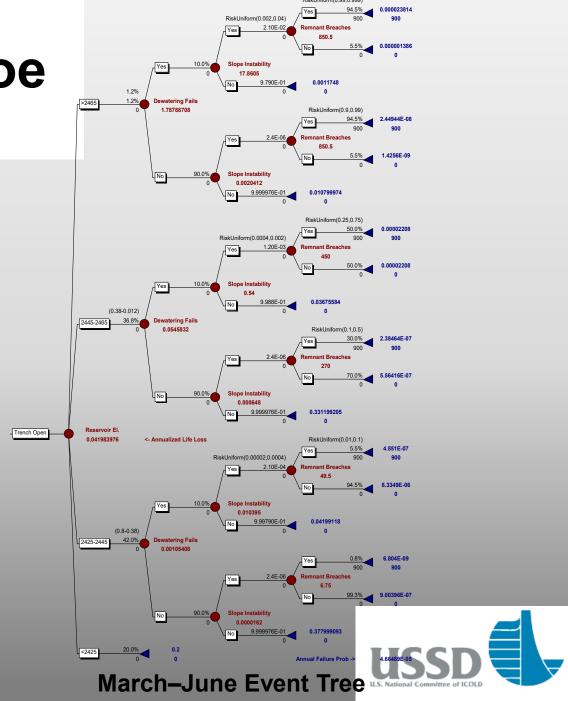




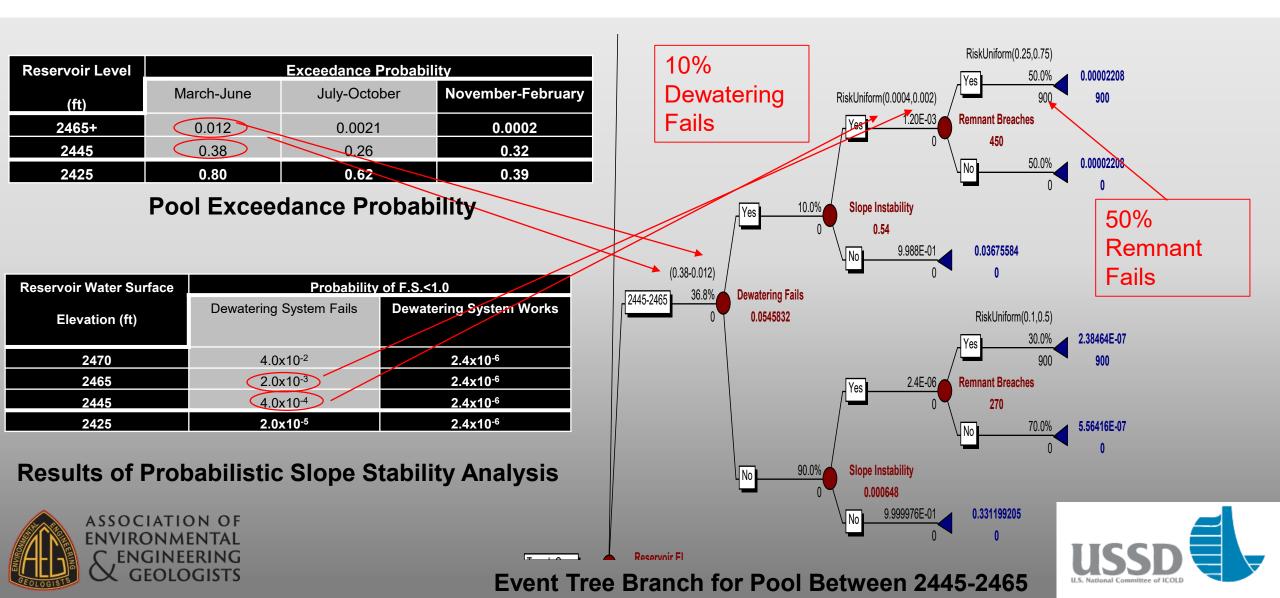


Dewatering System

- Trench Open
- Reservoir is in a pool interval
- Dewatering fails
- Slope instability occurs
- Remnant embankment fails







Season	Failure	Loss of Life
	Probability	
March-June	4.66x10-5	4.20x10 ⁻²
July-October	2.02x10-5	1.82x10 ⁻²
November-February	1.99x10 ⁻⁵	1.79x10 ⁻²

Results for Each Period





Summary

- There are many conditions that can lead to increased risk during construction.
- Constructability Reviews should be performed to evaluate the risk
- Qualitative or Quantitative methods can be used
- Ways to mitigate the risk should be explored
- Construction timing and schedule adjustments should be evaluated for each alternative.
- A risk informed decision on construction risk can be made if all the key information is considered and made available to the decision makers in a timely fashion.
- · Do no harm.





Questions???

Thank You!

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